

### **MEMORANDUM**

TO: Public Notice

FROM: Professional Services Contracting Office

DATE: March 29, 2023

RE: S-267-23 – On-Call Construction Schedules Assistance Services

The following firms were selected for the referenced solicitation above:

- 1. Trauner Consulting Services, Inc.
- 2. CDM Smith, Inc.
- 3. OLH, Inc.

SCDOT has attached to this memorandum the selection committee's comments and scores.

If you have any questions, please feel free to contact me at (803) 737-0746 or via email at Hollingswg@scdot.org.

Wendy Hollingsworth

Wendy Hollingsworth Contracting Officer/Contract Selection Manager





TO: Robbie Isgett, Director of Construction Andy Leaphart, Chief Engineer for Operations J. Darrin Player, Chief Procurement Officer

FROM: Wendy Hollingsworth

DATE: March 27, 2023

#### RE: S-267-23 - On-Call Construction Schedules Assistance Services

Approval is requested for the referenced solicitation that was advertised on February 1, 2023, with a proposal due date of March 2, 2023. The **SOUTH CAROLINA DEPARTMENT OF TRANSPORTATION (SCDOT)** requests a letter of interest and a proposal containing qualifications from all interested consulting firms experienced in providing Road and Bridge **Construction Schedule Reviews and Services** on an on-call basis necessary to provide support to SCDOT Staff for projects that have a CPM Schedule requirement and assist in keeping activities in compliance with State Requirements. Requested services include but are not limited to the following Primary Objectives: (1) Assist the SCDOT Director of Construction's office by reviewing CPM schedules, providing comments to Contractors and relating these reviews to Resident Construction Engineers and other Managers (2) attend project meetings and contribute to project communications as related to the project schedule (3) Monitor and evaluate project delays.

These services will be provided under a **three (3)** year statewide On-Call contract on an "as needed" basis. The SCDOT will select up to **three (3)** firms to provide these services, with a total maximum On-Call amount for the **three (3)** year period not to exceed **\$3,000,000.00**. Consultants will be evaluated and ranked based on their score during the selection process. Work under this on-call will be assigned based on the consultant's qualifications for the project being assigned for an individual task order/work order. The project team should be capable of providing all services outlined above.

Eight (8) firm's submitted proposals and all were deemed acceptable for meeting the minimum requirements for submittal. March 27, 2023 at 9:00 AM, through SCDOT WEBEX teleconferencing the selection committee convened to evaluate the proposals.

The final ranking of the three (3) firms deemed most highly qualified for this selection were:

- 1. Trauner Consulting Services, Inc.
- 2. CDM Smith, Inc.
- 3. OLH, Inc.

Upon CPO approval, the Professional Services Contracting Office will notify all responding consulting firms of the selection results.

| ALLINOVAL. |                               |                      |  |         |
|------------|-------------------------------|----------------------|--|---------|
| ACTION     | OFFICE                        | SIGNATURE            |  | DATE    |
| APPROVE    | Director of Construction      | Rebert E. Joseth, 10 | Digitally signed by Robert E. Isgett, III<br>Date: 2023.03.27 16:12:20 -04'00' | 3/27/23 |
| APPROVE    | Chief Engineer for Operations | asche                | Andrew T. Leaphart, P.E.<br>2023.03.28 13:28:20 -04'00'                        | 3/28/23 |
| APPROVE    | Chief Procurement Officer     | J. Darrin Player     | Digitally signed by J. Darrin Player<br>Date: 2023.03.29 10:03:36 -04'00'      | 3/29/23 |

#### **APPROVAL:**

### PROFESSIONAL SERVICES SELECTION PROCESS

Evaluation Committee Deliberation

| Project Name: S | -267-23 - On-Call Construction | Schedules Assistance Services | _       | Submitted Information<br>Interview |
|-----------------|--------------------------------|-------------------------------|---------|------------------------------------|
|                 | Firm                           | Cc                            | omments |                                    |
| See Attached    |                                |                               |         |                                    |
|                 |                                |                               |         |                                    |

#### PROFESSIONAL SERVICES SELECTION PROCESS

#### **Evaluation Committee Recommendation**

S-267-23 - On-Call Construction Schedules Assistance Services

Project Name:

Instructions: The Evaluation Committee shall list firms in the order of approval for cost-proposal negotiations.

| Firm/Individual                   | Order<br>Negotiation | Comments |
|-----------------------------------|----------------------|----------|
|                                   | Approval             |          |
| Trauner Consulting Services, Inc. | 1st                  |          |
| CDM Smith, Inc.                   | 2nd                  |          |
| OLH, Inc.                         | 3rd                  |          |
|                                   | 4th                  |          |
|                                   | 5th                  |          |
|                                   | 6th                  |          |
|                                   | 7th                  |          |
|                                   | 8th                  |          |
|                                   | 9th                  |          |
|                                   | 10th                 |          |

Authorization: I hereby authorize the Director for subject project to begin cost-proposal negotiations in the order listed above.

| Concur     |   |            |
|------------|---|------------|
| Not Concur | J. Darrin Digitally signed by<br>J. Darrin Player<br>Date: 2023.03.29<br>10:04:03 -04'00' | 03/29/2023 |
|            | Chief Procurement Officer   | Date       |



| SCORING SUMMARY<br>MASTER SCORESHEET |   |       |       |       |       |      | ERVIC |      |   |   |   |    |
|--------------------------------------|---|-------|-------|-------|-------|------|-------|------|---|---|---|----|
| S-267-23 On-                         | Call Construction Schedules Assistance Services | _     |       |       |       |      | CRIT  | ERIA |   |   |   |    |
| DANIKINIC                            | FIRM RANKINGS                                   | TOTAL | 1     | 2     | 3     | 4    | 5     | 6    | 7 | 8 | 9 | 10 |
| RANKING                              | Ranked in Order by Firm Name                    | SCORE | 30%   | 30%   | 20%   | 10%  | 5%    | 5%   | 0 | 0 | 0 | 0  |
| 1                                    | Trauner Consulting Services, Inc.               | 84.00 | 26.62 | 25.88 | 16.50 | 8.38 | 1.62  | 5.00 |   |   |   |    |
| 2                                    | CDM Smith, Inc.                                 | 76.94 | 23.25 | 24.75 | 14.75 | 7.88 | 3.81  | 2.50 |   |   |   |    |
| 3                                    | OLH Inc.  | 76.63 | 22.88 | 23.25 | 13.50 | 8.00 | 4.00  | 5.00 |   |   |   |    |
| 4                                    | Rummel, Klepper & Kahl, LLP                     | 74.06 | 22.88 | 21.00 | 15.00 | 7.12 | 3.56  | 4.50 |   |   |   |    |
| 5                                    | KCI Technologies, Inc.                          | 72.70 | 23.25 | 21.38 | 15.25 | 6.88 | 3.44  | 2.50 |   |   |   |    |
| 6                                    | ATCS, PLC                                       | 66.88 | 21.00 | 18.38 | 12.75 | 6.75 | 3.00  | 5.00 |   |   |   |    |
| 7                                    | Johnson, Mirmiran & Thompson, Inc.              | 66.63 | 22.12 | 19.88 | 11.50 | 5.88 | 2.25  | 5.00 |   |   |   |    |
| 8                                    | S&ME, Inc.                                      | 55.76 | 16.88 | 15.75 | 11.00 | 4.88 | 2.75  | 4.50 |   |   |   |    |

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| 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | DRING SUMMARY                                   |            | 2     |       |       |      |      | S<br>OFES<br>ONTR | SION |   | ERVIC |    |
|---------------------------------------|---|------------|-------|-------|-------|------|------|-------------------|------|---|-------|----|
| S-267-23 On-                          | Call Construction Schedules Assistance Services |            |       |       |       |      | CRIT | ERIA              |      |   |       |    |
| RANKING                               | FIRM RANKINGS                                   | TOTAL      | 1     | 2     | 3     | 4    | 5    | 6                 | 7    | 8 | 9     | 10 |
| RAINKING                              | Ranked in Order by Firm Name                    | SCORE      | 30%   | 30%   | 20%   | 10%  | 5%   | 5%                | 0    | 0 | 0     | 0  |
| 1                                     | Trauner Consulting Services, Inc.               | 84.00      | 26.62 | 25.88 | 16.50 | 8.38 | 1.62 | 5.00              |      |   |       |    |
| 2                                     | CDM Smith, Inc.                                 | 76.94      | 23.25 | 24.75 | 14.75 | 7.88 | 3.81 | 2.50              |      |   |       |    |
| 3                                     | OLH Inc.  | 76.63      | 22.88 | 23.25 | 13.50 | 8.00 | 4.00 | 5.00              |      |   |       |    |
| 4                                     | Rummel, Klepper & Kahl, LLP                     | 74.06      | 22.88 | 21.00 | 15.00 | 7.12 | 3.56 | 4.50              |      |   |       |    |
| 5                                     | KCI Technologies, Inc.                          | 72.70      | 23.25 | 21.38 | 15.25 | 6.88 | 3.44 | 2.50              |      |   |       |    |
| 6                                     | ATCS, PLC                                       | 66.88      | 21.00 | 18.38 | 12.75 | 6.75 | 3.00 | 5.00              |      |   |       |    |
| 7                                     | Johnson, Mirmiran & Thompson, Inc.              | 66.63      | 22.12 | 19.88 | 11.50 | 5.88 | 2.25 | 5.00              |      |   |       |    |
| 8                                     | S&ME, Inc.                                      | 55.76      | 16.88 | 15.75 | 11.00 | 4.88 | 2.75 | 4.50              |      |   |       |    |
| EVALUATOR:                            |   | EVALUATOR: |       |       |       |      |      |                   |      |   |       |    |
| EVALUATOR:                            |   | EVALUATOR: |       |       |       |      |      |                   |      |   |       |    |

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| Commence and Annual Ann | WEIGHTS PROFES   | CEST<br>SSIONAL SERVICES<br>RACTING OFFICE |  |  |  |  |
|-------------------------|--|--|--|--|--|--|
|                         | Teams understanding of CPM schedule review methods. Also, the knowledge and ability to perform a time impact   |  |  |  |  |  |
| 1                       | analysis. 30   |  |  |  |  |  |
| 2                       | 2 Experience, qualifications and technical competence of consultant staff. 30  |  |  |  |  |  |
| 3                       | 3 Availability of proposed staff and ability to be responsive to SCDOT requirements. 20  |  |  |  |  |  |
| 4                       | 4 Past performance on similar projects – including with other major governmental entities. 10  |  |  |  |  |  |
| 5                       | 5 DBE utilization plan.  |  |  |  |  |  |
|                         | "Workload" is defined and consists of the amount of active executed agreements (basic, contract modifications, work orders, task orders, and small purchase), minus the amounts invoiced already. It will also include those amounts |  |  |  |  |  |
| 6                       | 6 under negotiation, exclusive of those that are suspended. 5  |  |  |  |  |  |
|                         | Total  | 100  |  |  |  |  |

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#### **EVALUATOR** : 1

### FIRM : ATCS, PLC

| Criteria 1 | 8.00  | ATCS provided various examples and experience references which illustrated their understanding of CPM schedule review techniques. Additionally, their sequenced approach to accurately building a baseline CPM, to monthly review and on-going assessment, lend to a better end product and better resolution and handling of any potential delays. In multiple instances, ATCS appear to have experience going beyond just CPM schedule delay reviews to include a more full on claim analysis and validation review.  |
|------------|-------|---|
| Criteria 2 | 6.00  | ATCS's PM/Project Control manager has a great depth of experience and expertise regarding various facets of schedule review and evaluation. Senior schedulers appear to have a strong diverse background with experience on very facets of schedule review. Regular schedulers presented did not present a great deal of experience. ***Most of key staff don't appear to have spent much time purely as a scheduler.   |
| Criteria 3 | 5.00  | While ATCS denoted they were 100% committed to meeting DOT needs, it was unclear who would be doing the bulk of their reviews (PM/PCM or Senior Schedulers or Schedulers). No one individual (or individuals) was particularly pointed out as being the primary assigned scheduler. While this was primarily attributed to ATCS's approach to pair the right team member to meet DOT needs, it was hard to determine how responsive ATCS could be given the specific DOT scheduling needs. Per section 6 of the proposal many of the key individuals are fairly busy for the next 3 year period which may become problematic should their skill set become needed on a regular basis. |
| Criteria 4 | 8.00  | ATCS presented a diverse variety of projects that they had start to finish CPM involvement with (in many cases including delay claim assessments) from moderate road widening to very large involved projects. It was a little hard to determine what the role will be for the denoted individuals shown as key for the noted projects for our on-<br>call contract.  |
| Criteria 5 | 6.00  | ATCS's approach to plan to utilize their DBE subconsultants for 10% suggests a moderate usage for their DBE utilization plan.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 43.00 |   |

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#### **EVALUATOR** : 1

#### FIRM : CDM Smith, Inc.

| Criteria 2 | 8.50  | individuals to meet varying degrees of scheduling needs. Many of the mentioned schedulers were already actively performing various schedule review responsibilities for DOT.   |
|------------|-------|--|
| Criteria 3 | 9.00  | CDM primarily denoted schedulers who appear to be planned to meet most of the scheduling needs for the on-   |
|            |       | call period, appear to have great (2-100% available) to good (50-75% available) during the on-call period.   |
| Criteria 4 | 8.00  | While I didn't denote that CDM had previously provided any sort of on-call type scheduling contract, they portrayed multiple DOT projects that they have been providing scheduling services for along with various other |
| ernena i   | 0.00  | projects from around the country where scheduling services were provided.  |
| 0.11 . 5   | 0.00  | CDM's plan to assign OLH 25% of their assigned work indicates a strong intention to follow thru on their DBE   |
| Criteria 5 | 8.00  | utilization plan.  |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 47.00 |  |

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#### **EVALUATOR** : 1

#### FIRM : Johnson, Mirmiran & Thompson, Inc.

|            | ,     |   |
|------------|-------|---|
| Criteria 1 | 8.00  | JMT's familiar, precise summary of scheduling practices and expectations denotes their familiarity with DOT practices and expectations. While stream-lined and direct in touching on the process, JMT lists all the relevant checkpoints for developing, updating, and analyzing schedule related impacts and needs. While they didn't denote in tremendous details the various aspect of impact delay analysis, they did mention the key elements and further detail within criteria 2 response.                                 |
| Criteria 2 | 7.50  | Based upon the expectation that JMT's presented scheduler will be doing the bulk of reviews needed, with<br>support from others in resolving CPM/delay analysis needs, JMT presents a strong, experienced team to meet<br>the arising needs of the DOT.   |
| Criteria 3 | 5.50  | JMT's availability, while not overly available for the pertinent primary presented CPM schedule reviewer(s), shows<br>a moderate amount of availability over the 3 year term with still a lot of commitment to MTA. With the short list of<br>denoted CPM schedule reviewers, should DOT have excessive needs, JMT would appear to need to rely upon<br>other key members who, while impressive in other CPM related elements appear to have more extensive<br>experience in resolution of claims and the various related facets. |
| Criteria 4 | 6.00  | JMT presented various size/scope projects in which they reviewed, assessed and presented findings related delay claim accusations from the contractor. While similar scope services were denoted with others DOTs, they weren't elaborated on very well to tie-into the complete scope of services for this contract (i.e. didn't speak to addressing on-call schedule type needs for various elements of schedule review).   |
| Criteria 5 | 4.00  | JMT's approach to incorporate their DBEs subconsultant doesn't suggest a particularly strong utilization of their DBE subconsultant.  |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 41.00 |   |
|            |       |   |

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#### **EVALUATOR** : 1

#### FIRM : KCI Technologies, Inc.

| Criteria 1 | 8.00  | KCI did a good job of walking thru the scheduling review/analysis process including pertinent details needed for<br>understanding of performing a TIA analysis. Additionally, KCI spoke to the need to have a construction related<br>aspect to their scheduling review approach. Took additional efforts to speak to TIA assessment and risk<br>avoidance practices they utilize. Didn't spend a tremendous amount of time talking about the different schedule<br>delay assessment techniques or and inordinate amount of time talking about TIAs-more time spend on mitigation<br>techniques and example(s). |
|------------|-------|---|
| Criteria 2 | 8.00  | KCI did a good job of displaying adequate senior scheduler experience. Lower level schedulers didn't have tremendous scheduling background or experience.   |
| Criteria 3 | 9.00  | KCI's scheduling personnel generally had great (90-100% availability) for their scheduling group from the senior level down to low level schedule reviewers.  |
| Criteria 4 | 7.00  | KCI currently have various project size CPM assignments with DOT and were currently performing on-call schedule review for District 4. While they didn't denote any other government entities where they had scheduling responsibilities, they presented a strong understanding of DOT expectations/assignment handling.  |
| Criteria 5 | 7.00  | KCI's desired usage of WFA indicates a moderate DBE utilization. Prior usage, even on on-call contracts denote good usage of their DBE utilization plan.  |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 44.00 |   |

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#### **EVALUATOR** : 1

#### FIRM : OLH Inc.

| Criteria 1 | 8.50  | OLH did a good job of summarizing and demonstrating their understanding of the various steps in CPM review process, particular to DOT, while also denoting common flaws that they've dealt with which, if not addressed, can create issues later in the project's life. Additionally, they spent a considerable amount of effort presenting the various delay analysis techniques including TIA.  |
|------------|-------|---|
| Criteria 2 | 8.00  | OLH PM had very good experience shown displaying his depth of knowledge in helping to develop various procedures/processes related to DOT scheduling. Asst. PM, while unsure of how critical this role will fit into usage on the contract and whether it will utilize additional budget requiring less involvement with other scheduling support staff, displays his depth background. He is also currently performing CPM on-call for various Districts within DOT. |
| Criteria 3 | 8.00  | OLH primary individuals presented have pretty good availability and, with their experience, should be able to accommodate various project size schedule related needs. Availability of other senior CPM schedulers/Jr. schedulers not really provided and presumed to indicate that they would only be involved during add'l staffing needs during peak work periods.   |
| Criteria 4 | 8.00  | OLH presented their list of scheduling project involvement both to DOT in various projects, on-call schedule review capacities. Additionally, they presented various projects where they served other governmental entities. They went on to provide a more in-depth description of their project specific DOT work duties.   |
| Criteria 5 | 10.00 | While OLH is a certified DBE, they by default will be contributing greatly to meeting their DBE utilization plan.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 52.50 |   |

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#### **EVALUATOR** : 1

#### FIRM : Rummel, Klepper & Kahl, LLP

|            |       | RK&K did a good job of walking thru the steps for adequate schedule review and provided good examples of time     |
|------------|-------|---|
| Criteria 1 | 8.00  | where their process addressed a problem in the schedule. Also, did a good of stating typical and/or problematic   |
|            |       | contractor schedule practices.  |
| Criteria 2 | 7.00  | RK&K senior schedulers highlighted have their scheduling experience with various type of construction project     |
| Chiena z   | 7.00  | having various schedule related needs-not much (if any) DOT related experience or projects shown.                 |
|            |       | RK&K show good availability for many of the schedulers shown on their org chart, the highlighted senior           |
| Criteria 3 | 9.00  | schedulers shown in the criteria section appear to have good availability throughout the on-call contract period. |
|            |       | Similarly for their PM.   |
|            |       | Team members displayed their past experience depth by showing numerous projects with other governmental           |
| Criteria 4 | 7.00  | entities. Not a tremendous amount of DOT specific experience shown so it was hard to gauge their performance      |
|            |       | specific to scheduling related needs.   |
| Criteria 5 | 8.00  | RK&K's plan to assign OLH 15% of their assigned work indicates a strong intention to meet their DBE utilization   |
| Cillena 5  |       | plan.   |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 48.00 |   |

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#### **EVALUATOR** : 1

#### FIRM : S&ME, Inc.

| Criteria 1 | 6.00  | S&ME lightly addressed the various schedule components and their approach to review/analyzing. They didn't spend a tremendous amount of time in their overview of delay and their ability to perform a time impact analysis.   |
|------------|-------|--|
| Criteria 2 | 6.00  | S&ME primarily spoke to this criteria in a prior section of their proposal while highlighting individual team<br>member's work experience and various schedule elements/practices they had been associated with.   |
| Criteria 3 | 6.50  | S&ME again provided the bulk of their response for this criteria in a separate part of their proposal. It was a bit hard to tell who would be doing the bulk of the actual CPM review. However, availability for their senior scheduler and noted Jr. schedulers was good. |
| Criteria 4 | 4.50  | With the exception of the in-depth schedule review performed on a large DOT project, it was unclear what CPM related roles S&ME performed on the other denoted projects.   |
| Criteria 5 | 5.00  | S&ME denoted 20% usage of OLH, Inc. but not very specific plans demonstrated supporting that their DBE utilization plan will be met.   |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 37.00 |  |

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#### **EVALUATOR** : 1

#### FIRM : Trauner Consulting Services, Inc.

| Criteria 1 | 9.00  | Trauner went into in-depth detail in speaking to each of the schedule review portions as well as the different |
|------------|-------|--|
|            |       | approaches to delay assessment/analysis including TIA analysis.  |
|            |       | Trauners team members, particularly those shown as key scheduling members all had an in-depth CPM              |
| Criteria 2 | 8.00  | review/analysis centered background although not much DOT project related experience outside of their role on  |
|            |       | the current I-85 widening project.   |
| Criteria 3 | 9.00  | Presuming the denoted key schedulers would be doing the bulk of the review, they appear to have great          |
| Cillena 5  |       | availability; however, nearly all the schedulers presented had a high degree of availability.                  |
| Criteria 4 | 8.00  | Trauner personnel portrayed a multitude of projects around the country will the primary focus being on CPM     |
| Criteria 4 |       | review/analysis. Many of these were with other governmental entities.  |
| Onitenie E | 3.00  | While Trauner denoted desired use of their DBE subconsultant CES, there were no details or anticipated usage   |
| Criteria 5 |       | within their DBE utilization plan.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)                                       |
| TOTAL      | 47.00 |  |

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#### EVALUATOR: 2

### FIRM : ATCS, PLC

| Criteria 1 | 6.00  | Consultant demonstrates adequate understanding of review methods and time impact analysis.        |
|------------|-------|---|
| Criteria 2 | 5.00  | Some of proposed staff is not particularly experienced.   |
| Criteria 3 | 6.00  | Consultant has adequate availability.   |
| Criteria 4 | 6.00  | Consultant has adequate experience on similar type projects that varies by proposed staff member. |
| Criteria 5 | 5.00  | Consultant has adequate DBE utilization plan.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)                          |
| TOTAL      | 38.00 |   |

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#### EVALUATOR : 2

#### FIRM : CDM Smith, Inc.

| Criteria 1 | 7.00  | Consultant demonstrates comprehensive and detailed understanding of all aspects of schedule review and time impact analysis.   |
|------------|-------|--|
| Criteria 2 | 8.00  | Proposed staff are uniformly very well experienced in DOT/highway construction type project schedule review and time impact analysis.  |
| Criteria 3 | 6.00  | Consultant has adequate availiability.   |
| Criteria 4 | 8.00  | Consultant has consistently excellent performance on similar DOT/highway construction type projects as well as those undertaken by other major governmental entities.          |
| Criteria 5 | 7.00  | Proposed DBE utilization plan provides strong DBE program support with a significant portion of the schedule reviews to be undertaken by a very experienced DBE subconsultant. |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 41.00 |  |

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#### EVALUATOR : 2

#### FIRM : Johnson, Mirmiran & Thompson, Inc.

| Criteria 1 | 6.00  | Consultant demonstrates adequate understanding of review methods and time impact analysis.                  |
|------------|-------|---|
| Criteria 2 | 5.50  | Some proposed support staff not particularly well experienced in DOT/highway type schedule reviews and time |
| Gillena z  | 5.50  | impact analysis. Sole proposed schedule reviewer is well experienced.                                       |
| Criteria 3 | 5.00  | Sole proposed schedule reviewer has adequate availability.  |
| Criteria 4 | 5.50  | Consultant has adequate experience on similar type projects that varies by proposed staff member. Few of    |
| Gillena 4  | 5.50  | example projects had participation from proposed CPM schedule reviewer.                                     |
| Criteria 5 | 5.00  | Consultant has adequate DBE utilization plan.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)                                    |
| TOTAL      | 37.00 |   |

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#### EVALUATOR : 2

#### FIRM : KCI Technologies, Inc.

| Criteria 1 | 6.50  | Consultant demonstrate comprehensive understanding of all aspects of schedule review and time impact<br>analysis.                  |
|------------|-------|--|
| Criteria 2 | 7.50  | Proposed staff are mostly very well experienced in DOT/highway construction type project schedule review and time impact analysis. |
| Criteria 3 | 6.50  | Consultant has excellent availability for all routine schedule reviewers.  |
| Criteria 4 | 6.00  | Consultant has adequate experience on similar type projects that varies by proposed staff member.                                  |
| Criteria 5 | 6.00  | Consultant has adequate DBE utilization plan using DBE sub-consultant for routine schedule reviews.                                |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 37.50 |  |

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#### EVALUATOR : 2

#### FIRM : OLH Inc.

| Criteria 1 | 7.00  | Consultant demonstrates comprehensive and detailed understanding of all aspects of schedule review and time<br>impact analysis.  |
|------------|-------|--|
| Criteria 2 | 8.00  | Proposed staff are uniformly very well experienced in DOT/highway construction type project schedule review and time impact analysis.                                    |
| Criteria 3 | 6.00  | Consultant has adequate availiability.   |
| Criteria 4 | 8.00  | Consultant has consistently excellent performance on similar DOT/highway construction type projects as well as<br>those undertaken by other major governmental entities. |
| Criteria 5 | 10.00 | Prime DBE Consultant provides outstanding DBE program support.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 49.00 |  |

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#### EVALUATOR : 2

#### FIRM : Rummel, Klepper & Kahl, LLP

| Criteria 1 | 6.00  | Consultant demonstrates adequate understanding of review methods and time impact analysis.                   |
|------------|-------|--|
| Criteria 2 | 7.50  | Proposed staff are mostly very well experienced in DOT/highway construction type project schedule review and |
| Criteria z | 7.50  | time impact analysis.  |
| Criteria 3 | 6.50  | Consultant has excellent availability for all schedule reviewers.  |
| Criteria 4 | 6.00  | Consultant has adequate experience on similar type projects that varies by proposed staff member.            |
| Criteria 5 | 6.00  | Consultant has adequate DBE utilization plan using DBE sub-consultant for routine schedule reviews.          |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)                                     |
| TOTAL      | 41.00 |  |

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#### EVALUATOR : 2

#### FIRM : S&ME, Inc.

| Criteria 1 | 6.00  | Consultant demonstrates adequate understanding of review methods and time impact analysis.   |
|------------|-------|--|
| Criteria 2 | 5.00  | Proposed staff have adequate experience although few details provided.   |
| Criteria 3 | 4.50  | Proposed staff availability is unclear with little detail provided.  |
| Criteria 4 | 5.00  | Many of the provided example projects do not have a schedule review component of work.   |
| Criteria 5 | 7.00  | Proposed DBE utilization plan provides strong DBE program support with a significant portion of the schedule reviews to be undertaken by a very experienced DBE subconsultant. |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 36.50 |  |

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#### EVALUATOR : 2

#### FIRM : Trauner Consulting Services, Inc.

| Criteria 1 | 8.00  | Consultant demonstrates extraordinary and detailed understanding of all aspects of schedule review and time impact analysis.  |
|------------|-------|---|
| Criteria 2 | 8.00  | Proposed staff are uniformly very well experienced in DOT/highway construction type project schedule review and time impact analysis.                                 |
| Criteria 3 | 6.50  | Consultant has excellent availability for all routine schedule reviewers.   |
| Criteria 4 | 8.00  | Consultant has consistently excellent performance on similar DOT/highway construction type projects as well as those undertaken by other major governmental entities. |
| Criteria 5 | 5.00  | Consultant has adequate DBE utilization plan.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 45.50 |   |

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#### **EVALUATOR: 3**

### FIRM : ATCS, PLC

| Criteria 1 | 7.00  | Proposal demonstrates an understanding of the review process. The 5 phases of claims review process is<br>particularly impressive.  |
|------------|-------|---|
| Criteria 2 | 7.50  | Staff is shown to be competent reviewing schedules.   |
| Criteria 3 | 7.50  | This team has 3 CPM reviewers listed. 2 seniors and 1 base level.   |
| Criteria 4 | 6.00  | The proposal lists several large projects that are impressive. I do not see many examples of some smaller<br>intersection type or single bridge replacement type projects which represent a good portion of our work. |
| Criteria 5 | 5.00  | Approximately 10%. Team shows projects that have exceeded expectations previously.  |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 43.00 |   |

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#### **EVALUATOR: 3**

#### FIRM : CDM Smith, Inc.

| Criteria 1 | 8.50  | The proposal demonstrates that this team has a strong understanding of CPM schedule review methods and knowledge and ability to perform a time impact analysis. |
|------------|-------|---|
| Criteria 2 | 8.50  | This team is experienced and qualified to perform DOT CPM reviews.  |
| Criteria 3 | 8.50  | This team has 6 CPM reviewers listed. 2 lead and 4 senior. There are no base level reviewers listed.  |
| Criteria 4 | 8.50  | This team has demonstrated strong past performance on similar projects.   |
| Criteria 5 | 7.50  | 25% of CPM schedule review staffing.  |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 46.50 |   |

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#### **EVALUATOR: 3**

#### FIRM : Johnson, Mirmiran & Thompson, Inc.

| Criteria 1 | 8.50  | The proposal demonstrates a strong understanding of the CPM review process and ability to review claims and delays.  |
|------------|-------|--|
| Criteria 2 | 6.50  | The proposal presents a team with adequate experience, qualifications and technical competence.  |
| Criteria 3 | 5.50  | There is only one scheduler listed as key personnel and that individual is not listed as 100% available during any of the 3 years shown.                         |
| Criteria 4 | 6.00  | The proposal lists several projects where the focus is claims dispute. There are few projects listed that show this team reviewing the CPM baseline and updates. |
| Criteria 5 | 6.00  | 15% - There is no indication DBE utilization has exceeded planned amount on previous projects.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 42.50 |  |

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#### **EVALUATOR: 3**

#### FIRM : KCI Technologies, Inc.

| Criteria 1 | 8.50  | The proposal outlines an understanding of the CPM baseline and update review process and what to look for. It includes the steps utilized to review the submittals. It also explains the process of evaluating delays and performing a TIA. |
|------------|-------|---|
| Criteria 2 | 7.00  | Contract manager, senior and mid level reviewers qualifications are good. Base level CPM reviewer does not show much experience reviewing CPM schedules.  |
| Criteria 3 | 8.00  | Proposal demonstrates the staff is highly available and includes a manager, senior, mid and base level CPM reviewer.  |
| Criteria 4 | 7.50  | Project list includes applicable projects and what services were provided. Would have liked to see more<br>information about the TIAs and how the services provided improved the management of the project.                                 |
| Criteria 5 | 6.50  | 15% - DBE utilization plan shows performance exceeds expectations on listed projects.   |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 42.50 |   |

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#### **EVALUATOR: 3**

#### FIRM : OLH Inc.

| Criteria 1 | 8.00  | The proposal demonstrates a strong understanding of CPM schedule review. More detail on the Baseline Review process would be beneficial. The section on Delay and Time Impact Analysis is particularly thorough. |
|------------|-------|--|
| Criteria 2 | 8.00  | Critical personnel are highly qualified and experienced. The Assistant Project Manager providing assessment of<br>each CPM review to maintain consistency across all districts is a good idea.                   |
| Criteria 3 | 7.00  | Critical personnel are available. 1 critical personnel is a senior scheduler. There is no indication for the "additional staff members" and what their involvement would be.                                     |
| Criteria 4 | 9.00  | The proposal illustrates projects from all ranges that would be expected under this contract.  |
| Criteria 5 | 9.00  | OLH is a DBE and anticipates performing a minimum of 70% of the work.  |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 51.00 |  |

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#### **EVALUATOR: 3**

#### FIRM : Rummel, Klepper & Kahl, LLP

| Criteria 1 | 8.50  | The proposal demonstrates a thorough understanding of CPM schedule review methods and knowledge and<br>ability to perform a time impact analysis. The proposal also outlines company specific processes to achieve these<br>tasks. |
|------------|-------|--|
| Criteria 2 | 6.50  | The proposal presents a team with adequate experience and qualifications.  |
| Criteria 3 | 7.50  | The proposal presents a large team overall. The team shows ability to cover the work.  |
| Criteria 4 | 7.50  | The proposal lists several contracts where CPM review services are and have been provided. More specific<br>project information would have been helpful.   |
| Criteria 5 | 6.50  | 15% - DBE utilization plan shows performance exceeds expectations on listed projects.  |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 45.50 |  |

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#### **EVALUATOR: 3**

#### FIRM : S&ME, Inc.

| Criteria 1 | 5.50  | The proposal lists the basic CPM review process. It lacks specific methods developed and implemented from past experience and expertise.   |
|------------|-------|--|
| Criteria 2 | 5.00  | The proposal highlights the senior scheduler but details are lacking that illustrate this team's experience and expertise. The majority of the individuals listed as junior schedulers are not shown to have much if any experience reviewing baseline or CPM updates. |
| Criteria 3 | 8.00  | The proposal lists 1 senior scheduler and 4 junior scheduler with 100% availability.   |
| Criteria 4 | 5.00  | The proposal lists several DOT type projects. Information highlighting CPM management on these projects is<br>lacking.   |
| Criteria 5 | 7.00  | 20% DBE utilization by OLH   |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 39.50 |  |

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#### **EVALUATOR : 3**

#### FIRM : Trauner Consulting Services, Inc.

| Criteria 1 | 9.50  | The proposal is extremely thorough in explaining the steps used to review the CPM baseline, update and time impact analysis. |
|------------|-------|--|
| Criteria 2 | 9.50  | The proposal demonstrates a staff that is highly competent to perform CPM analysis.  |
| Criteria 3 | 9.50  | The proposal lists 1 expert scheduler, 9 senior schedulers, and 7 schedulers.  |
| Criteria 4 | 9.50  | The proposal has a long list of projects where this team has performed schedule, delay and claims analysis.                  |
| Criteria 5 | 3.00  | CES is listed as a DBE team member that will be utilized. Details on how involved they will be are lacking.                  |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 51.00 |  |

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#### **EVALUATOR : 4**

### FIRM : ATCS, PLC

| Criteria 1 | 7.00  | Team demonstrated a through understanding of what to look for in schedule assembly. Noted the importance of defining proper relationships, seeking areas of concern and feasibility during review. Understands TIA starts with understanding the issue, how it fits in the approved schedule and importance of being involved with construction team. Presented a 5 Phase strategy for review. |
|------------|-------|--|
| Criteria 2 | 6.00  | Team has a variety of varying experience and years of expertise in transportation and other fields, including design build projects. Narrative demonstrated necessary experience, qualifications, and technical competence to perform the requested work. Concerns with depth of scheduling background at lower levels.  |
| Criteria 3 | 7.00  | Team presented adequate availability to perform the work.  |
| Criteria 4 | 7.00  | Team has been successful on various other government projects of varying size and complexity.  |
| Criteria 5 | 8.00  | Anticipate 10% utilization that will be accomplished by early task assignments. Noted previous utilization on past projects.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 45.00 |  |

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#### **EVALUATOR : 4**

#### FIRM : CDM Smith, Inc.

| Criteria 1 | 7.00  | Team demonstrated a through knowledge of DOT CPM Specification. Discussed importance of baseline, progress, and forensic reviews. Discussed TIA gave recent example of the teams involvement on CCR. Would like to have seen a little more discussion on what the reviewer would be looking form in addition to what the review yielded. |
|------------|-------|--|
| Criteria 2 | 8.00  | Team has varying experience and years of expertise in transportation, including design build projects. Narrative demonstrated necessary experience, qualifications, and technical competence to perform the requested work. Team is supported by experienced construction staff to assist in schedule review.                            |
| Criteria 3 | 6.00  | Team presented adequate of schedule reviewers availability to perform the work. Availability of PM during the next 3 years being 50% or less. No comment on availability of construction support staff listed to assist in review.   |
| Criteria 4 | 7.00  | Team has been successful on similar projects and government projects of varying size and complexity.   |
| Criteria 5 | 8.00  | Anticipate 10% utilization that will be attained by PM determined assignments to DBE firms. Overall plan very generic. No reference to utilization on previous projects.   |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 41.00 |  |

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#### **EVALUATOR: 4**

#### FIRM : Johnson, Mirmiran & Thompson, Inc.

| Criteria 1 | 7.00  | Discussed importance of progress reviews noting AACEI industry practice. No discussion of baseline schedule review, what was being look for in the baseline review, no mention of understanding contract documents and importance on schedule assembly. TIA discussion was high level noted the four analysis types. |
|------------|-------|--|
| Criteria 2 | 7.00  | Team has varying experience and years of expertise in transportation, including design build projects. Narrative demonstrated adequate experience, qualifications, and technical competence to perform the requested work.   |
| Criteria 3 | 7.00  | Team presented adequate availability to perform the work. Noted key individuals.   |
| Criteria 4 | 6.00  | Team has been successful on similar projects with other government projects of varying size and complexity.<br>Some of the past performance presented was reflective of firm, rather than reflective of the firm for the requested service.  |
| Criteria 5 | 3.00  | Anticipate 15% utilization. Little discussion on how the utilization would be attained. No reference to utilization on previous projects.  |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 40.00 |  |

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#### **EVALUATOR : 4**

#### FIRM : KCI Technologies, Inc.

| Criteria 1 | 8.00  | Team demonstrated the importance on contract documents, defining proper relationships, seeking areas of concern and feasibility during baseline and progress reviews. Understands TIA starts with understanding the issue, how it fits in the approved schedule and importance of being involved with construction team. Noted various checklist strategies for review processes.  |
|------------|-------|--|
| Criteria 2 | 6.00  | Team has varying experience and years of expertise in transportation, including design build projects. Narrative demonstrated adequate experience, qualifications, and technical competence to perform the requested work. Individuals had strong project management background and construction experience, did not appear scheduling experience was primary for any individuals. |
| Criteria 3 | 7.00  | Team presented adequate availability to perform the work. PM's availability may be issue a start of contract.  |
| Criteria 4 | 7.00  | Team has been successful on similar projects and with other government projects of varying size and complexity.  |
| Criteria 5 | 8.00  | Anticipate 15% utilization that will be accomplished by CPM reviews. Noted utilization on previous projects.   |
| Criteria 6 | 5.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 41.00 |  |

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#### **EVALUATOR: 4**

#### FIRM : OLH Inc.

| Criteria 1 | 7.00  | Team demonstrated a through knowledge of DOT CPM Specification. Discussed importance of baseline,<br>progress, and forensic reviews. Provided an various approaches to evaluating schedule delays and how a IA is<br>one of the most favorable approaches. |
|------------|-------|--|
| Criteria 2 | 7.00  | Team has varying experience and years of expertise in transportation, including design build projects. Narrative demonstrated necessary experience, qualifications, and technical competence to perform the requested work.                                |
| Criteria 3 | 6.00  | Team presented adequate availability to perform the work. Discussion on responsiveness lacked and only noted<br>on-going work with SCDOT.  |
| Criteria 4 | 7.00  | Team has been successful on similar projects and with other government projects of varying size and complexity.  |
| Criteria 5 | 3.00  | Team indicates DBE percentage as 70% being a DBE prime. Utilization plan is being prime.   |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)   |
| TOTAL      | 40.00 |  |

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#### **EVALUATOR: 4**

#### FIRM : Rummel, Klepper & Kahl, LLP

| Criteria 1 | 8.00  | Team demonstrated a through understanding of what to look for in schedule assembly and review. Detailed the     |
|------------|-------|---|
|            |       | various levels in the DOT CPM Spec. Noted the importance of defining proper relationships, seeking areas of     |
|            |       | concern and feasibility during review. Understands aspects of TIA analysis.                                     |
|            | 7.00  | Team has varying experience and years of expertise in transportation. Narrative demonstrated necessary          |
| Criteria 2 |       | experience, qualifications, and technical competence to perform the requested work. World like to have seen     |
|            |       | design-build noted in the chart.  |
| Criteria 3 | 7.00  | Team presented adequate availability to perform the work. Noted various projects for responsiveness. Particular |
| Chiena 5   |       | interest was the MDOT progressive design build.   |
| Criteria 4 | 8.00  | Team has been successful on similar projects with other government projects of varying size and complexity.     |
| Criteria 5 | 8.00  | Anticipate 15% utilization that will be accomplished by coordinating with DOC and Districts to determine needs. |
| Citteria 5 |       | Noted utilization on previous projects.   |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 47.00 |   |

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#### **EVALUATOR : 4**

#### FIRM : S&ME, Inc.

| Criteria 1 | 5.00  | Team demonstrated an understanding of what to look for in schedule assembly and review. Acknowledged DOT CPM Spec. Noted the importance of defining proper relationships, seeking areas of concern and feasibility during review and construction relationships and logic. TIA discussion was very brief and basically missing. |
|------------|-------|---|
| Criteria 2 | 5.00  | Narrative lacked discussion of necessary experience, qualifications, and technical competence to perform the requested work. Would like to have seen reference to design-build, years of service, CPM related projects.   |
| Criteria 3 | 3.00  | Teams response to this criteria was very generic, lacked any details on availability. Noted currently assigned<br>projects.   |
| Criteria 4 | 5.00  | Team has been successful on similar projects with other government projects of varying size and complexity.<br>Seemed to focus on Complete 540 where the team was involved in aspects of this proposal. Other projects<br>focused on design/CEI which did not come across as projects of similar scope to that being solicited. |
| Criteria 5 | 3.00  | Anticipate 20% utilization, if sub-consultant needed. Did not communicate how DBE will be involved. Did not see utilization on previous projects.   |
| Criteria 6 | 9.00  | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 30.00 |   |

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#### **EVALUATOR : 4**

#### FIRM : Trauner Consulting Services, Inc.

| Criteria 1 | 9.00  | Team demonstrated a through understanding of what to look for in schedule assembly. Noted the importance of defining proper relationships, seeking areas of concern and feasibility during review. Understands TIA starts with understanding the issue, how it fits in the approved schedule and importance of being involved with construction team. |
|------------|-------|---|
| Criteria 2 | 9.00  | Team has a variety of varying experience and years of expertise in transportation and other fields, including design build projects. Narrative demonstrated significant experience, qualifications, and technical competence to perform the requested work. Noted involvement with NHI training and various white papers.                             |
| Criteria 3 | 8.00  | Team presented adequate availability to perform the work. Noted various projects for responsiveness.  |
| Criteria 4 | 8.00  | Team has been very successful on similar projects and with other government projects of varying size and<br>complexity.   |
| Criteria 5 | 2.00  | No utilization identified. Did not communicate have DBE will be involved. Did not identify utilization on previous projects.  |
| Criteria 6 | 10.00 | *** As of 02/01/2023 (This score was added by an utilization evaluator.)  |
| TOTAL      | 46.00 |   |

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